



BLACK & VEATCH

Process Solutions

Building a World of Difference.®

Leslie Ponder

Global Solutions Leader, Advanced Energy Storage, Geothermal

Black & Veatch Today

- 12,000+ professionals in 120+ global offices
- Headquarters in Overland Park, Kansas, United States
- 8th largest employee-owned ESOP in the United States
- Projects in 100+ countries on six continents

Purpose: **Why we exist**

Building a World of Difference

Vision: **What future we aspire to achieve**

THE Leader in Sustainable Infrastructure

Values: **What we believe and how we behave**

Safety | Accountability | Collaboration |

Entrepreneurship | Integrity | Ownership | Respect



Current Engineering News-Record rankings.

** Reuters Events Top 100 Innovators in Hydrogen 2023 – EPC*

How Black & Veatch Moves Clients and the World Forward



TODAY

Client Challenges

- Energy Transition
- Advanced Transportation
- Water & Nutrition Security
- Industrial Cybersecurity
- Regulatory Compliance
- Skilled Worker Shortage
- Climate Resiliency



TOMORROW

Black & Veatch Infrastructure Services

- Consulting and Owners' Engineer Advisory
- Design
- Construction
- Lifecycle Resiliency & Asset Management

Client Benefits



Growth



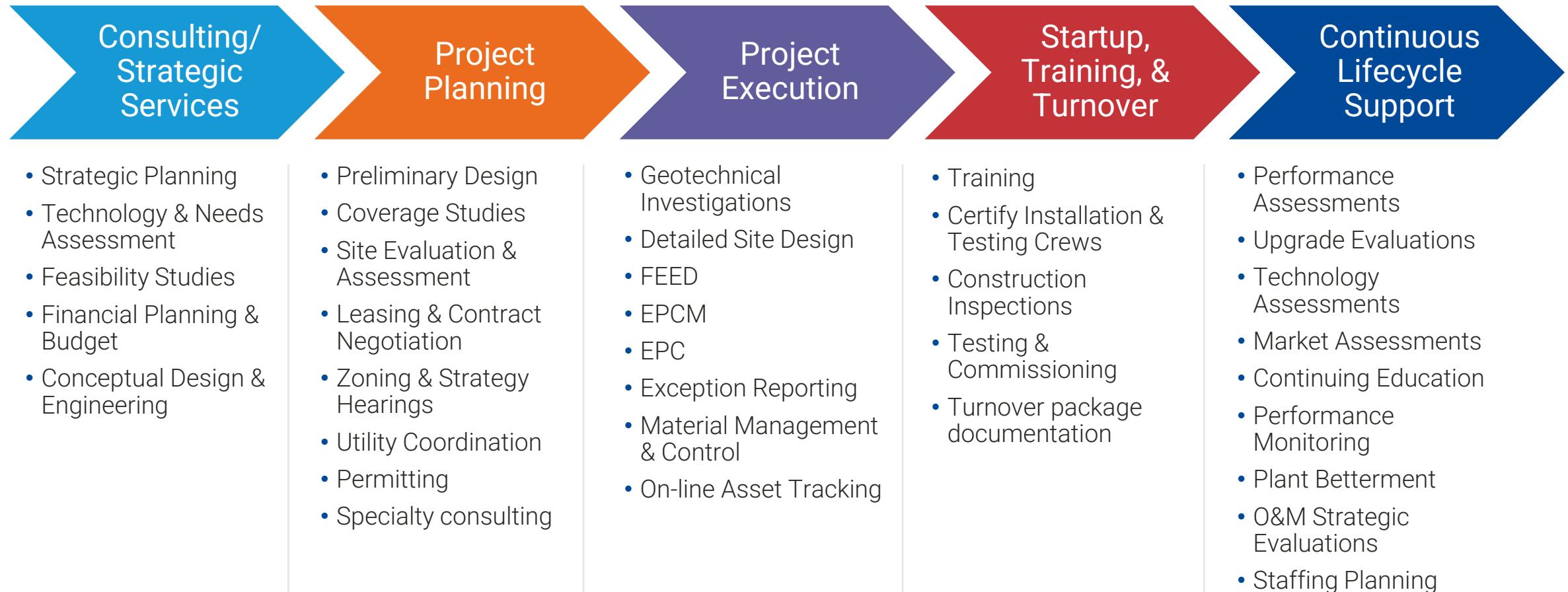
Sustainability



Resilience



Project Lifecycle



Black & Veatch has extensive resources and can engage at any point in the project lifecycle

We Engineer and Construct World Class Infrastructure

>25 ongoing global EPC projects
>7,000 global consulting and E&C projects

12,000+ employee owners
32,000,000+ Construction Field Hours in 2023

Leading E&C for critical infrastructure:

- Process
- Water
- Power
- Grid
- Communications & Mobility
- Environmental & Federal



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